

International Institute of Projects & Program Management (a section 8 not for profit company) Setting a new benchmark in Executive Education globally & Pioneering Project Management Certification worldwide

in association with





## Enroll Now for EDPM Online 2021 Batches 7-10 Register at : https://bit.ly/2USi4lK

Module 4 (20 hrs) Advanced Project & Program Management Concepts & wisdom Sharing by 14 Thought Leaders from 6 countries

Module 1 (20 hrs.) Totality of Project Management leading to Certificate In Project Management - ISO 17024:2012 Accredited

Revolutionising

Project

Management



Module 3 (20 hrs.) Advanced Project Risk Management & Experience Sharing by 2 risk management gurus from U.K. & Iceland

Module 2 (20 hrs.) Two Real Time Simulations (UK) & Experience Sharing by PM Stalwarts from Japan & Finland

'Knowledge that does not change behavior is useless'. - Dr. Yuval Noah Harari, Author of Homo Deus and Sapiens



Learning to Competency Development Application at Workplace Measuring Benefits Documenting Best Practices

## EDPM - transforming knowledge to outcome



EDPM Syllabus is endorsed by Australian Institute of Project Management (AIPM)





In 2011 the I/EDPM face-to-face program was launched. The international module is in association with The George Washington University School of Business, Washington, DC. I/EDPM Class of 2011 had xx participants from 11 organisations and till 2019 xxxx persons from 114 organisations have gone through I/EDPM. In 2020 with pandemic EDPM Online was successfully launched. We had **298 participants from 52 organisations spanning 9 countries in EDPM Online 2020 and 2021's batches 1-6.** In Online program 42 organisations were new entrants - a record for EDPM Online program.







TPM has eight Project Life Cycle (PLC) phases – Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver & Closeout and Knowledge Leverage. Each phase has been depicted using different colors of varying intensity showing the intensity of the work during that phase. Three additional Project Life Cycle phases Organize, Integrate, Knowledge Leverage were introduced first time globally.

TPM has the most comprehensive coverage of project management with cutting edge tools and techniques and soft skills.

**Some of the 36 Knowledge Areas covered in Totality of Project Management (TPM) are:** Stakeholder Management, Need Analysis, Business Case, Success Criteria, Scope Definition, Time Management, Cost & Finance, Project Management Plan, Roles & Responsibilities, Risk & Opportunity, Procurement, Quality, Information Management & Reporting, Contract Administration, Communication, Organization Structures, Leadership, Motivation, Conflict Resolution, Team Performance, Negotiation, Change Management, Issue Management, Problem Solving, Internal & External Interfaces, Closeout, Post Project Evaluation, Agile methodology, Health, Safety, Environment, CSR etc.

Module 1 on Totality of Project Management is in line with NITI Aayog's recommendations for the project management curriculum.

Excerpts from NITI Aayog Task Force Report. : 'The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage".

2.5 hour Certificate In Project Management (CIPM) online exam will take place from 10.30 am to 1 pm.

For Batch 7 (12 July), Batch 8 (09 August), Batch 9 (23 August), Batch 10 (6 September)

Certificate In Project Management (CIPM) is administered by i2P2PM, which is the only Indian Company with ISO 17024:2012 accreditation in Project Management for it's Certificate In Project Management.



**IAF** - International Accreditation Forum

**NABCB** - National Accreditation Board for Certification Bodies under Quality Council of India (QCI). The nodal ministry of QCI is Ministry of Commerce and Industry, Government of India.





- Prof. Dr. B. Nag, IIM Calcutta (2015)

#### PM1: Understanding the Totality of Project Management (contd.)



"What makes Certificate In Project Management (CIPM) program world class is its comprehensive syllabus covering 8 project life cycles phases, 36 knowledge areas and 117 concepts with an extremely robust certification process. I myself have gone through the CIPM and in my opinion, it should be a pre-requisite for all PM professionals globally."

"Certificate In Project Management (CIPM) is unique and should become a must for professionals of an enterprise to create a common vocabulary"

- Dr. Hiroshi Tanaka, President, Project Management Association, Japan and PM Advocate of JGC Corpn. (2007)



"This module should be taught to all government and corporate officials who are in any way managing a project -Brig. Vikram Nagpal, IDS



"All the project management personnel must go through this programme. It must be kept mandatory to first go through this course before going to be selected in Project Department".

- P R Parate, GM (PJ), IOC

## 16500+ professionals across 550+ companies from 20 countries have done Totality of Project Management. Some leading companies are :



The training is started with an initial knowledge assessment Pre Test through CEPM's Project Management Knowledge Quotient (PMKQ) tool. After the TPM training we find an astounding improvement. For example, there was a 2.8 times improvement in the 298 participants of the EDPM 2020 and EDPM 2021 (batches 1-4) diploma program.

Average Score of 298 participants in CIPM Exam in % Improvement by 2.8 times  $\rightarrow$ Average Score of the 298 participants in Pre Test prior to start of Module 1 Pre Test After 3 days in HERMAININA ASSOCIATION OF PROJECT MANAGERS Liechtenstein

A participant will also be eligible to get certification from International Association of Project Managers (IAPM), Liechtenstein.

CIPM certification is recognised by International Association of Project Managers (IAPM). Depending upon the experience, one will either become Certified Project Manager (CPM) or Certified Senior Project Manager (CSPM) from IAPM by paying a small fee. It is a major additional global qualification for a participant.

#### PM2: Certificate In Project Management (CIPM) Examination (10.30 am to 1 pm at your local time)

(PMKQ) Score CIPM Exam

Batch 7 (12 July) Batch 8 (9 August) Batch 9 (23 August) Batch 10 (06 September)

CIPM exam is of 2.5 hours. Paper has 4 sections covering the 8 project life cycle phases. i2P2M administers the CIPM exam which is ISO 17024:2012 accredited. CIPM exam is the only PM exam globally with negative marking providing robustness to exam process. Exam has 150 multiple choice questions based on application of knowledge, scenarios and computations.

## 🐆 Report on Module 1

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 1 report to i2P2M Cloud Platform within 7 days of the completion of the module



## Feedback of some participants from Module 1 - EDPM Online



HELVETAS

## Module-1

#### Understanding the Totality of Project Management (TPM)

"Live Online program on Totality of Project lapm Management (TPM) that Ruchira Jain taught was very rich in contents. She is an excellent teacher and having rich experience. The training program was strengthened through numerous examples and exercises. TPM program gets 10 by 10".

Linda Ottmann International Association of Project

Managers (IAPM), Liechtenstein

"Superb program, superb faculty, 100% satisfied. The programme was arranged nicely. There is lot



of contents in Module 1 which is priceless. It must be kept mandatory for any engineer to first go through this course and thereafter he can be selected in Project Department".

P R Parate, GM (PJ), IOC

Knowledge imparted by Mrs. Ruchira Jain was mind blowing, she has arranged the topic in perfect sequence for ease of understanding. All the engineers handling the project / maintenance

planning should attend this program. Manish Gupta, Deputy General Manager-PJ

The faculty, Ms. Ruchira Jain has shown excellent mastery of the topics as she confidently and competently delivered each



and every one of 17 units. Ms. Jain's delivery and mastery of topics is unparalleled. My hats off to her teaching. The module on Totality of Project Management (TPM) is the ultimate in learning with the highest possible quality of contents and delivery.

Brian Ernest Regalado, Founder and Lead Educator, Build Quotient AEC Training Institute, Philippines





Sanitation, Punjab Government.

It's great to be a part of this Mantrana Gola, JICA

"I have just one word for all of you WOW. It was Shilpi Mittal, Manager,



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MCDERMOTT



Participants go through the same simulation programs as the students of MBA, EMBA or AMP of top business schools like Wharton, INSEAD and MIT Sloan



Module-2

## Computer Based Real Time Simulation Programs and Experience Sharing Sessions

Being a global program participants can choose a time zone to suit their own convenience.

Suggested Timings: 9.30 am to 5.30 pm inclusive of 1.5 hours of breaks

Batch 7 | 16 to 18 July (Fri to Sun)

Batch 8 3 to 5 Sep (Fri to Sun)

Batch 9 3 to 5 Sep (Fri to Sun)

Batch 10 | 08 to 10 September (Fri to Sun)

#### **PM2: Real Time Simulation Workshops**



With specialisation in simulating the challenges of leading complex projects, Prendo's simulations are used at many of the world's top business schools, including Columbia, IMD, INSEAD, MIT Sloan, Oxford/Saïd and Wharton.

Guy Giffin, Director, Prendo Simulations will be speaking to participants. Guy has delivered hundreds of simulation workshops in over 30 countries around the world, with organizations including: Bechtel, EDF Energy, Gazprom, Goldman Sachs, IBM, Morgan Stanley, Oracle, Petrobras, Shell and the United Nations. He teaches on various MBA, EMBA and executive programs at Cambridge, Columbia, MIT Sloan, etc.

Guy Giffin

#### Why Simulate?

Online education combined with real time computer based simulation programs is again one of the major strengths of I/EDPM program in making learning effective and meaningful to organisations.

Leaders face many challenges in the modern world, including working with increasing levels of complexity and ambiguity, accelerating levels of change and uncertainty, as well as ongoing pressure to act responsibly and ultimately, to create value. The most powerful learning method to address these many challenges is advanced simulations, because participants must take the decision and see the consequences.

Lectures & slide presentations, books, articles, & papers are effective ways of sharing information. Case study discussions go further, but still don't force participants to take decisions or see the consequences. The next generation of leaders in particular are increasingly combining learning to competency development to implementation at work place to make their organisation competitive. i2P2M provides this platform through it's I/EDPM program.



#### People learn by doing

Complex skills can only be developed by (a) making decisions or taking actions, (b) experiencing the consequences, and then (c) figuring out what happened and why, and then repeating the process, i.e. practicing.



#### Simulations are better than real world experience

In contrast with using real projects and real organisations as their practice grounds, when mistakes can be very expensive, simulations are faster, lower risk, lower cost, and crucially, more effective because they make the link between cause and effect easier to see.



#### Simulations are essential in many professions

Pilots, military strategists and surgeons, for example, have long understood the importance of simulating their activities in order to improve their performance and reduce the risk of failure in the real world.



#### Gain 4 Years of Experience in Two Days through Simulation Programs

Three to five participants form a Team. The aim at the end of each simulation program is to excel in Key Performance Indicators (KPI). i2P2M Trophy will be given to one of the expected 60 teams which scores the highest marks in the 2 Simulation programs.

#### PM2A: Real Time Simulation on Managing Stakeholders (virtual teams)

industries.

#### Batches 7 (16 July) Batches 8 and 9 (3 September) Batches 10 (8 September)



Virtual EDPM online Program

#### **Key topics**

- general management and strategy
- global and cross-cultural leadership

#### Learning outcomes

- develop effective stakeholder consultation strategies
- develop detailed stakeholder analyses
- map & use influence networks
- understanding multi-cultural dynamics

- ethical leadership and CSR
- stakeholder management
- · influencing skills and networks

Dnline

- communication strategy
- · create a communication plan that reflects cultural preferences

Prendo was commissioned by Shell to design and develop a simulation of how typical spectrum of stakeholders behave during a major project. The simulation brings to life the universal leadership challenge of maximizing support across a range of parties who have different interests, agendas and motives. The simulation is used across the globe in numerous

It provides challenge in balancing of People (settlement, schools, jobs), Economic (project profit, taxes) and Planet (rainforest, parrots, river pollution). This online simulation is used in managing stakeholder effectively. **Participant's gaining experience of 1 year in just 1 day.** 

- · analyse the full range of human interests & motives
- balance conflicting stakeholder interests
- balancing People (settlement, schools, jobs), Economic (project profit, taxes) and Planet (rainforest, parrots, river pollution)

#### PM2B: Real Time Simulation on Project Leadership (virtual teams)

#### Batches 7 (17 July) Batches 8 and 9 (4 September) Batches 10 (9 September)



Virtual EDPM online Program (80 team, 3 to 5 persons per team expected)

#### Key topics:

- advanced project management
- · implementing strategy

#### Learning outcomes:

- define project success
- manage the early stages of a project
- develop an optimal contract strategy

Prendo's 'SPATIUM' real time simulation on Project Leadership provides an intense, risk-free experience of managing a complex project.

It is a mind boggling experience that one goes through. In 6 hours, you gain 3 years of experience .**The "3 years in 6 hours" real time simulation** will take you across all the project life cycle phases which in real live situation will take 3 years from planning to completion. Often, a team member does not get an opportunity to work from the stage of conceptualisation to project closure. Great opportunity for the participants of IEDPM program. Top business schools and world fame companies regularly use these simulation programs to build competencies in managing projects and programs.

Developed in collaboration with the Major Projects Association, Prendo's Spatium simulation presents participants, typically organised in teams, with a challenging mission. It is an intense, but risk-free experience that will help them develop skills in the topic areas below.

- managing risk & uncertainty
- stakeholder management
- teamwork
- · complexity & ambiguity
- analyse and manage risks
- judge stakeholder-driven trade-offs
- juggle & integrate multiple disciplines
- plan & control a project
- take decisions in a complex scenario



## Expand your imagination, innovate and simulate the real world



#### Three compelling reasons to use Simulation programs in I/EDPM



**INSIGHT** - the simulations ensure profound understanding by giving users chance to see 'both cause and effect'.

**FORESIGHT** - the simulations provide hands on experience to reduce the risk of making mistakes in the real world.

**EFFICIENCY** - the simulations provide accelerated experiences ensuring fast, effective and accessible learning.

## Prendo's simulations are used by many global organizations and leading business schools, including:



#### PM2C: General Conceptual Framework of Generic Project Management Maturity Assessment Models

#### Batches 7 (18 July) Batches 8 and 9 (5 September) Batches 10 (10 September)

It is inevitable that all strategies use projects as a vehicle to reach their final destiny in bringing business change. Increasingly many businesses recognise project management as a core key competency and seek to realise visualised benefits as envisaged in strategies. But how can an organisation know whether its project management processes are adequate? Can we create a benchmark in the assessment of organisation's project management maturity as to know where we currently stand and what we need to do to realise the full scale of benefits of strategy implementation.

A presentation will be made covering the state of the art in PM Maturity Assessment processes. Some of the 12 attributes to be discussed are: Organisation Structure, Customer Focus, Role of Supporting Functions, Project Management Processes, System Culture, Planning Control Horizon, Early Warning System, Formulation of Goals & Strategies and Project Success Criteria.

This would be evaluated against the well-known 6 levels of maturity levels



#### PM2D: Experience Sharing Sessions (ESS)

Batches 7 (18 July) Batches 8 and 9 (5 September) Batches 10 (10 September)



## Topic: Time not as distance but as space - Cutting-edge Practices in the Oil and Gas Industry Projects.

**Dr. Hiroshi Tanaka (Japan), a well-known PM Guru** is the founder, First president (14 years) and currently academic adviser of Project Management Association of Japan (PMAJ), the owner of P2M Guidebook.



#### Topic: Disruption and System Change.

Veikko Välilä (Finland) has provided consulting services in the areas of thermal & nuclear power, pulp & paper industry and mega projects including harbour, metro, airport, rail- and motorway projects. As the Scientific and Industrial Commissioner of Finland he created more than 50 new co-operation projects between Finnish and Chinese enterprises.

## Report on Module 2

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 2 report to i2P2M Cloud Platform within 7 days of the completion of the module



### Feedback of some participants from Module 2 - EDPM Online



100

## Module-2

Superb, Real time simulation program was once in a life time experience in dealing



with real time scenarios in handling project complexities from planning to completion. Gained 4 years of experience in just 2 days. Also the last session covered by Mr. Adesh Jain on Organisation Project Management Maturity Assessment was thought provoking and perhaps the only one available in India. It will filter out true Project oriented Organization from those who pretend to be.

P R Parate, GM (PJ) Indian Oil Corporation Limited

The simulation exercise is a class of its kind never experienced before. I would like to thank i2P2M for including simulation exercies. It is a great experience. I2P2M is the only one in India which promotes real time simulation programs. Hats off to them. Kamal Devan, DGM (E&M) Kochi Metro Rail Limited

First time experience. Such Simulation tools should be introduced in all PSUs and Government organisations to improve the efficiency and leadership qualities.

Sajith V, Senior DGM (Signalling& Telecom)

24 months were shortened to 4 hours made us look ahead and visualise the outcome without doing the project. A real feeling of the triple constraint was visible.

Shaji P J, GM (Water Transport)

**Computer Based Real Time Simulation Programs and Experience Sharing Sessions** 

Superb and mind boggling. Very Enriching एल की ब Experience, a must for NC all level of officers to create an army of project managers and leaders for implementing the projects in time without cost overrun taking all the stake holders on board, which is prerequisite for success. It will enable us to be a world leader overtaking China and realizing the dream of "Atmnirbhar" India. PD Rathi, General Manager (M) Northern Coalfields Limited

It was a life time experience, having fun as well as learning. It gave many insights and sharpened my opinions. It also opened many a closed windows. Satish Jha, General Manager (CP)

Real time challenges were encountered and negotiated within timelines provided and it was a superb learning experience regarding vital aspects of Project Management. Gained 4 years of experience in just 2 days. Suchandra Sinha Chief Manager (E&M)

Overall achieved 4 Years' experience in just 2 days. Nandan Kumar Choudhury Assistant Manager (G)

It should be mandatory for middlelevel management. Vimal Kumar Shrivastava Deputy Manager (M)



Very innovative & life time experience. I have gained 4 years in just 2 days. Mind boggling experience. A rare opportunity to plan and execute and the team was intact without any change. Mallikarjuna Reddy C V

Real time simulation program has been the best experience ever I had experienced. Must for everyone. Ramesh Kumar Raiu AGM (Defence R&D)

Awesome and creative way of learning and understanding from the stage of formulation to completion. Vijeesh MV Assistant Manager (IE)

The two simulations, were an absolutely new learning. Just these two simulations make this program worth attending. I



never imagined they can be used to simulate people interactions also. This was a completely new learning. Gp. Capt. Mukesh Sharma

Simulates the challenges of complex projects which we haven't experienced thus far. It gave a realistic and dynamic experience of running a project. Great learning value.

Capt. (IN) Sandeep

This was first time experience of mine as a project manager. It was a true learning experience for me. All aspects were covered in detail in the virtual program. Maj. Priyanshu Goyal







Front end efforts and taking a holistic view holds the success in forming strategies and thereafter implementing them through projects.

## Hierarchy of Risks Strategic decisions transferring strategy Program Decisions required for implementation ©Adesh Jain 1994



Plan

**Of Project** Risk

nagemer

Lessons

Learnt

Response

Execution

Response

Control

## Possible Futures, Probable Futures and Preferred Future



## **Risks are those** uncertainties that matter

Identification

Quantification

least risky

Create new possible futures by viewing risks - both threats and opportunities

#### The Advanced Project Risk Management covers :

- 4 types of Uncertainties Stochastic (possible events), Aleatory (variability), Epistemic (ambiguity) and Ontological (blind spots) and their linkage to risks.
- Enterprise Risk Management Models COSO, ISO 31500, IRM
- Risk Identification and Categorisation- Tools and Methodologies
- **Risk Evaluation and Quantification**
- Possible Risk Response and Mitigation Strategies
- Risk Appetite, Thresholds, Attitude and Culture
- **Risk Control Processes**
- Complexity of Projects and Emergent Risks in the age of Technological Disruptions

The training is started with an initial knowledge assessment Pre Test through CEPM's Risk Management Knowledge Quotient (RMKQ) tool. After the ProRM training we find an astounding improvement. There was a 2.7 times improvement in the 298 online participants.

Response

Development



### PM3B: Certificate in Project Risk Management (CrtPRM) Online Examination (10.30 am to 12.30 pm)

### Batch 7 (25 July) Batches 8, 9 and 10 (13 Sep.)

Since the launch of CrtPRM credential in 2011, as on date there are over 1200+ professionals from 149 companies across all sectors with CrtPRM certification. India is one of the few countries where we have a specialised certificate in project risk management.

#### **PM3C: Experience Sharing Sessions (ESS)**

#### Batch 7 (25 July) Batches 8, 9 and 10 (13 Sep.)

Known globally as The Risk Doctor, Dr David Hillson (UK) has a reputation as an excellent speaker and author on risk. His talks and writing blend thought-leadership.

Haukur Ingi Jónasson (Iceland) is a professor in leadership, management and organization behaviour in the School of Engineering at Reykjavik University, Iceland and the Director of the Master of Project Management (MPM) programme.

#### Topic: Developing A Mature Risk Mindset

How we think determines what we do. This is particularly true when we are considering risk. When we face uncertainty, we're not always rational. But instead of reacting instinctively towards risk.



#### Topic: The Dynamics of Risk

A New Understanding Grounded in Classical Theory, the lecture will discuss risk as an integral part of project life and discuss the pros and cons of looking at risk in a conventional way. Then it will be illustrated how risk can be looked at more holistically.

#### **Report on Module 3**

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 3 report to i2P2M Cloud Platform within 7 days of the completion of the module

## EDPN Online

### Feedback of some participants from Module 3 - EDPM Online



## Module-3

## Advanced Project Risk Management and Experience Sharing Sessions (ESS)



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The commitment of the faculty especially Dr Jain is commendable.

Nanda Nandan R Dgm (Quality Engineering)

Understanding The Risk We Take, Risk We Face & Risk is Every where through Advanced Risk Management was an Eye Opening. It has totally changed my perception of risk management.Our guru Adesh Jain, sir, thank you immensely for teaching us with passion.

Rajani B, AGM (Method Planing)

Wow ! World class and great experience of our Guru is unparalleled. Sundaresan S DGM (Service), KGF Complex

Sri Adesh Jain is benchmark for his attitude, his discipline, his timeliness. at this age is something really great. Raghunath A DGM (M/c. Shop), Mysore Complex

Best exposure in the field by the best guru globally. Krishnamurthy S

DGM (Corporate Materials)

Mr Adesh Jain, Imparting PM awareness is not a profession for him but a "Mission".



Gp Capt Mukesh Sharma Air HQ (VB), HQ IDS (MoD)



Capt (IN) Sandeep, Naval HQ, Indian Navy



experience of this module a 'WOW' experience, an experience never experienced before.



Maj Priyanshu Goyal, Planet, HQ IDS, HQ IDS (MoD)



program on project risk management. must for all project professionals.

Brian Ernest Regalado, Founder and Lead Educator, Philippines



IME

My vision has certainly widened. All regards and compliments to our guru for enhancing my understanding.

across the Globe.

Satish Jha, General Manager (CP),

Coverage of project risk management is superb. Saurabh Ahuia. AGM-**Refinery EDC** 



I feel Proud to say Mr Adesh Jain is my GURU, and I am his disciple if he accepts. Shaji P J, General Manager (Water Transport), KMRL





(Signalling & Telecom), KMRL

In 12 hours, we learnt almost 100 hours of risk management. Thank you Sir and a BIG salute to you. You are a great person. May God bless you, Sir. Rekha Prakash, General Manager (Design), KMRL

It is extraordinary and delivered light on the risk management. R Arul Raj Sankar,

Deputy General Manager (Track), KMRL

Dr. Hukur's (iceland) presentation has left deep & sound effect on thinking approch on risk management. The assorted thoughts on Risk Management by our Guru Adesh Jain sir has given me a new dierction. I am privildeged to have gone through the risk management program.

Prayuddhkumar C. Suthar, Manager



# Globally has set a new benchmark in executive education



**Module-4** 

#### **Advanced Project and Program Management Concepts**

Being a global program participants can choose a time zone to suit their own convenience.

Suggested Timings: 9.30 am to 5 pm inclusive of 1.5 hours of breaks

Batch 7 - 30 July to 1 Aug (Fri to Sun)

Batch 8, 9 and 10 - 17 to 19 Sep (Fri to Sun)



**Peter R. Easley Esq (USA)** - The World Bank, Washington DC. Former Deputy Chief Corporate Procurement & Head of Sourcing and Category Management. The World Bank, Washington DC and a well known authority on Procurement and Contracting management. He is widely traveled with rich international experience.



**Dr. Hans Stromeyer** (Germany) is co-founder and president of the International Association of Project Managers (IAPM). Before that, he was Director of Science Services and International Programs at Spacehab, Inc. in Houston. The company developed and operated manned modules in the payload bay of the American Space Shuttle. He was selected as an Alternate Astronaut by the German Space Agency (DLR). After that he was assigned to be the

Director of Training and Simulations and Head of the Executive Office of the Agency. He was recipient of the price of the German Project Management Award as well as the Award of Space Missions D1, D2 and MIR'97. He holds a Doctor's Degree of the University of Heidelberg.



**Prof. Dr. Ralf Müller** (Norway) is Professor of Project Management at BI Norwegian Business School and Editorin-Chief of the *Project Management Journal*®. He lectures and researches in leadership, governance, and organizational project management. His research appeared in more than 250 academic publications and with 15 well acknowledged awards including several lifetime achievement awards. Prior to his academic career,

he spent 30 years in the industry, including a time as Worldwide Director of Project Management at NCR Corporation.



**Oliver Maeckel** (Germany) is Vice President and Partner at Siemens Advanta Consulting, Germany. He has been with Siemens AG since 1997. The focus of his current work is, in particular, the development and delivery of "first-of-itskind" large-scale projects and especially the digitization of project business processes. Over the last years, he and his team have supported more than 200 major and mega projects in the pre-sale, sales and execution phase.

#### **Topic: Procurement and Contracting**

At the end of this module participants will have a good understanding of procurement and contracting and its impact on sucess of the project. The Candidates should be able to: (1) Discuss procurement and contracting processes and principle. (2) Explain and critically evaluate the contract administration issues including contract terms, issue management, cost management, change order management.

#### **Topic: Hybrid Project Management**

Project Management is in a period of adaptation to our VUCA world. Today, projects aim to be more responsive to unclear customer demands. This development was spearheaded by the Agile Manifesto proclaimed by leading software developers in the USA. Scrum and other frameworks have rapidly gained attraction worldwide, prompting traditional projects to include agile mindset and methods. However, agility is not solely dependent on individuals, but also on organizations and companies. Hybrid project modeling allows combining classic and agile elements intuitively. Having successfully trained astronauts and managed space projects, the author has an understanding how to train people and develop hardware to be sent to space fostering new understanding of physics, engineering and human biology.

#### Topic: Governance through Organizational Project Management (OPM)

Organizational Project Management (OPM) extends and integrates the distinct views of projects, programs, and portfolios and describes a governance approach to all project-related work in an organization. That includes the organizational and business-related integration of projects, programs, and portfolios and themes like multi-project strategies, governance paradigms, projectification, governmentality, and project-oriented organization structures. The presentation outlines an OPM model that integrates 22 of these themes for effective governance of organization-wide project work.

#### **Topic: Project Bionics**

How bio-engineering inspires ongoing developments in project management. Processes in biology are necessary for life, so are methods and tools to manage projects. If the processes are disturbed, this may lead to malignant growth, like in projects, where it generates overhead and unnecessary tasks and costs. It is the nature of successful projects that people need to align and collaborate effectively, which could successfully improve project business quickly and easily by digitizing collaborative processes offering powerful benefits.



#### Topic: Project Mindset

The word 'Project Mindset' was coined and introduced by Adesh Jain in August 1999 in Stockholm, Sweden while giving a one day seminar on "Project Mindset – the Key to Competitiveness". In last 20 years, lot of development has taken place in refining the conceptual framework of 'Project Mindset'. A thought provoking presentation will be given to the participants with the latest conceptual framework of role of Project Mindset in managing projects.



#### PM4C: Experience Sharing Sessions (ESS) contd.



**Prof. Dr. Raphael Albergarias** (Brazil) is an outstanding contributor in the project management. A globetrotter committed with excellence and organizational performance. Executive coordinator of doctorate and masters degrees in distinguished universities (Sorbonne, Paris, Bordeaux) in the fields of Project Management, Marketing and Finance. 17+ years of experience. Consultant, professor, Investidor and actuality as IPMA

Brasil President and Region LATNET Director for IPMA. Global VP of International Institute of Education, a consortium with top universities.



Wayne Abba (USA) is an independent consultant in program and project management. For 17 years before retiring in 1999, he was the senior program analyst for contract performance management in the Office of the Under Secretary of Defense (Acquisition & Technology). He is a volunteer expert advisor to the US Government Accountability Office team that published the "Cost Estimating and Assessment Guide: Best Practices for

Developing and Managing Capital Program Costs," and "Schedule Assessment Guide: Best Practices for Project Schedules." He is the Immediate Past President, College of Performance Management.



**Michael Roberts (USA)** is an IT industry professional with more than 20 years of experience project management and taking digital products to market. His industry certifications include those from Cisco, CompTIA, Microsoft, ICAgile, and the Scaled Agile Framework. With his experience as a technology executive, he's guided many companies to successful IT and software projects, and become a skilled strategist

who transforms strategic plans into workable solutions and benchmarks performance against key operational targets/goals.



**Laszlo KÁROLYI (Hungary)** CEO, Legrand Hungary President, French Hungary Chamber of Commerce & Industry Board member, Fovosz-IPMA Hungary

A highly experienced Executive who has demonstrated the ability to lead diverse multicultural teams of professionals to new levels of success in a variety and highly competitive economic environment. Solution innovator & provider with strong business and project

management qualifications. Copyright owner of CRENCHMARKING, a quick Business development model inspired by many Original Minds in Business and by personal experience. The performant mindset sum-up was published in USA with the title "Business Chameleon. A Practical Guide to Business Success".

#### Topic: The BANI scenario and the New Generations in PM

How to deliver a project in a Brittle, Anxious, Nonlinear, Incomprehensible scenario? BANI is a logic that determines how your personal posture should be from now on. In addition, there is a great sense for companies to incorporate this philosophy and internalize it from strategic planning to their Leadership style. Welcome to the chaotic world, where conditions are not simply unstable, they are chaotic. Trying to control them, interpret them or even avoid them is no longer possible. The great competitive advantage of a professional or company, now, is knowing how to react to everything that happens. Some will be frozen waiting for a benchmarking to emerge.

#### Topic: From EVM to IPM: The Evolution of Earned Value Management and Integrated Program Management

Earned Value Management (EVM) began in the US Department of Defense in the 1960s as a methodology to integrate cost, schedule and technical performance metrics for high-value, complex projects. Its principles remain valid more than a half century later, and it has been accepted far beyond its defense contracting origins. When control and measurement of project resources is important, EVM is the solution. He is one of the well know authorities in the application of EVM if defense as well as commercial projects. This session traces EVM to its role today as the core discipline of Integrated Program Performance Management.

#### Topic: AI AND ML: How to future-proof your PM career

Artificial Intelligence (AI) and Machine Learning (ML) are two huge factors that is changing technology and business. But what is their impact on you? What will your job look like five years from now? Will it even exist in five, 10 or 20 years? And what will happen to the organization and industry you work for? We will discuss the definitions of these two terms, how they impact business and workers, and what things project managers can do today to prepare for the future.

#### Topic: Managing in difficult times

After one year of COVID experience, it forces us to think in managing business through projects with a discontinuity. We are in deep uncertainty. Business management and project management practice are overlapping more than ever before. There are common benefits if we understand that better, define what should and have to do differently. A suitable solution is to double control, managing during the transition but also prepare for the new normal. To settle an early warning system for low probability risk and to follow an agile approach rather than rigid based planning. The most important to retain that this way of thinking and working could be the new normal.

#### Report on Module 4 and Composite Final Report (CFR)

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 4 report to i2P2M Cloud Platform within 7 days and CFR within 30 days of the completion of the module



## Feedback of some participants from Module 4 - EDPM Online

## **Module-4**

#### **Advanced Project and Program Management Concepts**

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The Module was conducted seamlessly in a very professional manner. Highly experienced & reckoned faculties in the respective domain. Hats-off to Shri



faculties in the respective domain. Hats-off to Shri Adesh Jain Sir for his dedication & efforts! P R Parate

- EDPM Online and in specific module 4 ways an eye opener and unparalleled in the field of project management. M Palanivel
- It was memorable and mesmerizing right from the module 1, the beginning to module 4, the end. Ashish Singh
- EDPM online has changed my thinking. Module 4 of wisdom sharing is the ultimate in transforming knowledge to competency development resulting in concrete outcomes. RC Srivastava
- The online module was crafted so beautifully that we can access the session any time according to our convenience. The content

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convenience. The content and quality of each presentation was superb. It was a one in a life time opportunity to attend sessions from stalwarts from different fields. Tony Devassy

- EDPM is a holistic and structured program. Thanks to NTPC to nominate for an eye opener program giving me an experience never experienced before and will never be in future. Parmeshwar Lal
- EDPM is a holistic program in project management and had built our confidence to deal with the complexities in managing projects. Grateful to NTPC Ltd for nominating me to go through an experience never experienced before. Shailendra Bhardwaj
- ► It was grand finish of the EDPM Online. Maj Priyanshu Goyal, Indian Army





- Module-4 is superb! and was extremely well structural from the beginning to the end. Madhav Jha
- Nothing more can be expected ever. This is the panacea of quality learning from thought leaders. Omprakash Singh
- EDPM Online is not only earning but it helped to open the mind for creating innovative ideas to apply. Amritendu Mandal
  - A mind blowing experience which made us to have clear insight of managing complexities while planning and executing projects. Sundaresan S
  - It was a fantastic Learning Journey with Take away, Q&A after every session). JUST From my heart and mind, I should say that you are truly a Bhishma Pitamah of project management taking I2P2M to a height which others cannot reach. Rajani B

Listening to almost 18 speakers from all over the globe was a rare opportunity. Wander if any other business school/ institution can deliver what i2P2M did. Jennifer Rose Livelo





Wow! The knowledge sharing from industry leaders is like adding a 'gem in the crown' for this whole program, as this has contributed to the practical side of learnings including the future industry trends. EDPM online – an experience never experienced before. Sridhar Nagaraja



Online

This module was an eye-opener as it covered almost 100% new topics and all of which were flawlessly delivered by eminent speakers from across the world. Santosh Pujar

An ultimate Module 4 of wisdom sharing, which transformed us to become besides effective project manager, a good project leader. Sajith V

It is indeed an experience never experienced before! Thank you so much I2P2M for giving us this opportunity Ugyen Dorji, Bhutan

"Knowledge which does not change behaviour is useless", a phrase which will help in implementing everything we have learnt here. Anoop Kumar Srivastava



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## EDPM Online 2021

an experience never experienced before

#### It is a global program. A participant can choose his/her time zone to suit their own convenience.



		Module-1	Module-2	Module-3	Module-4
Batch-7	Stream 1	9 to 12 July	16 to 18 July	23 to 25 July	30 July to 1 Aug
	Stream 2	12 to 15 July	19 to 21 July	26 to 28 July	2 to 4 Aug
Batch-8	Stream 1	6 to 9 Aug	3 to 5 Sep	11 to 13 Sep	17 to 19 Sep
	Stream 2	9 to 12 Aug	6 to 8 Sep	13 to 15 Sep	20 to 22 Sep
Batch-9	Stream 1	20 to 23 Aug	3 to 5 Sep	11 to 13 Sep	17 to 19 Sep
	Stream 2	23 to 26 Aug	6 to 8 Sep	13 to 15 Sep	20 to 22 Sep
Batch-10	Stream 1	3 to 6 Sep	8 to 10 Sep	11 to 13 Sep	17 to 19 Sep
	Stream 2	6 to 9 Sep	10 to 12 Sep	13 to 15 Sep	20 to 22 Sep

EDPM Online comprises of 4 modules. Each EDPM batch has 2 streams and participants can choose anyone of the two streams. Stream 2 is on weekdays. For its time schedule please email to i2P2M.

It is a global program. A participant can choose his/her time zone to suit their own convenience.

## Register at : https://bit.ly/2USi4lK

P P Pariyojana Consulting Services Pvt. Ltd (PARIYOJANA) is a Project & Program Management, Technology & Process Excellence – Consulting, Implementation & Training Organization and Authorized Training Partner of PMI and now also partner of i2P2M for their EDPM and TPM online programs.

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#### For more details contact:

Manoj K Gupta M: +91-9811760159 manoj@pppariyojana.com|trainings@pppariyojana.com www.pppariyojana.com

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